

48. LEADERSHIP AND STRATEGIC ANALYSISⁱ	
Level II	
Department of Political and Social Sciences (DSPS)	
<i>The course is conducted in collaboration with Ministry of Defense - Air Force Institute of Military Aeronautical Sciences</i>	
Course coordinator	Luciano Bozzo
Executive Committee	Luciano Bozzo Antonio Bultrini Monica Parodi Col. Marchi T. Col. Giuseppe Canfora
Contact person for information regarding teaching organization, class schedule, course content	Sandra Ruggiero sandra.ruggiero@unifi.it
Practical-professional profile of the course and industry sector of reference	<p>The course aims to develop the knowledge, skills, and attitudes necessary to fit successfully into the decision-making environment of the Armed Forces, with the ability to express effective command action and leadership, in the role of a senior officer, with particular reference to the use of air power and in the interagency and international arena.</p> <p>The target market for those who complete the training, in addition, of course, to the Air Force and the other Armed and Security Forces, may include government agencies, international organizations that operate in the Defense and Security sector, and Spaces and companies that interface in the Defense and Security commitment sector.</p> <p>To this end, the educational activities will be articulated per the curriculum below.</p> <p>At the end of the course, learners will have acquired the following knowledge and skills:</p> <ul style="list-style-type: none"> - provide the essential behavioral and technical elements to set up, carry out and stabilize effective management and command action over time, supported by leadership skills to accompany the demands of change while optimizing the use of resources; - know how to interpret and analyze phenomena occurring on the international scene, particularly with regard to political, economic, and social aspects, recognizing the most relevant elements concerning national strategic interests; - know the landscape of supranational bodies involved in military and peacekeeping and security operations, knowing how to contextualize the role of Defense and the Armed Forces with the legislative and operational mechanisms that oversee them; - enhance the role of air power in military operations, enhancing its specificity and added value in an interagency context, and know how to apply the main doctrinal elements for operational planning of air force employment; - provide the standardized managerial knowledge and management tools needed to perform analysis and decision support activities in an executive position at technical facilities and support staff bodies; - interacting among different professions in a net-centric context, understanding how different roles and professional figures contribute to the achievement of shared goals; - deepen the topics of interest in the various areas of expanded interest (social, economic, industrial, etc.)
Access prerequisites	Master's degree or single-cycle degree awarded according to the system under

	Ministerial Decree No. 270/2004 or Ministerial Decree No. 509/1999 or previous systems.
How the admission procedure takes place	Selection by academic qualifications
Duration	6 months
Teaching methods	Instructional activities are conducted face-to-face and remotely using Moodle and Cisco Webex platforms.
Language of instruction	Italian
Attendance requirements	67%
Location of the course	Institute of Military Aeronautical Sciences Viale dell'Aeronautica, 14 - 50144 Florence
Foreseen lecture schedule	Mondays through Thursdays with hours from 07:35 a.m. to 4 p.m. and Fridays from 07:35 a.m. to 11:30 a.m. with a break over the Christmas period of two/three weeks.
Examinations procedures and schedule	The assessment consists of examinations with a grade expressed in thirtieths and possible mention of honors or with a pass/fail grade in some cases and communicated to the Student Administrative Office by the Coordinator of the Master. Examinations are generally held within two weeks after the end of each module's lectures.
Final examination	The final examination consists of submitting a written paper with an oral presentation.

Available places and enrolment fees	
Full-fee students	
Minimum number	60
Maximum number	100 military + 10 civilians
Enrolment fee	The amount of course fee for civilian personnel is €2,500 The amount of the registration fee is differentiated between military personnel under the agreement and civilian personnel. The amount of the course fee for military personnel is determined by the Executive Committee after evaluating the turnout.
Single Modules	
Maximum places	10
Enrolment fee	€50/CFU for civilian personnel The amount of the registration fee for the modules of the first part of the course for military personnel will be determined by the Executive Committee after assessing the turnout.

ⁱ This document is a translation of the form A.1 relating to the characteristics of the course attached to the Decree of the Deputy number 652 (record 154925) of 13th of July 2023, drafted in Italian and issued on the Master | Didattica | Università degli Studi di Firenze | UniFI and which therefore constitutes the only official document. This English translation cannot be used for legal purposes and has the sole purpose of supplying information in English on the content of the public notice.